

Twynstra Gudde

Governance model in the Dutch Water Safety Programme

Water Integrity Forum

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Delft

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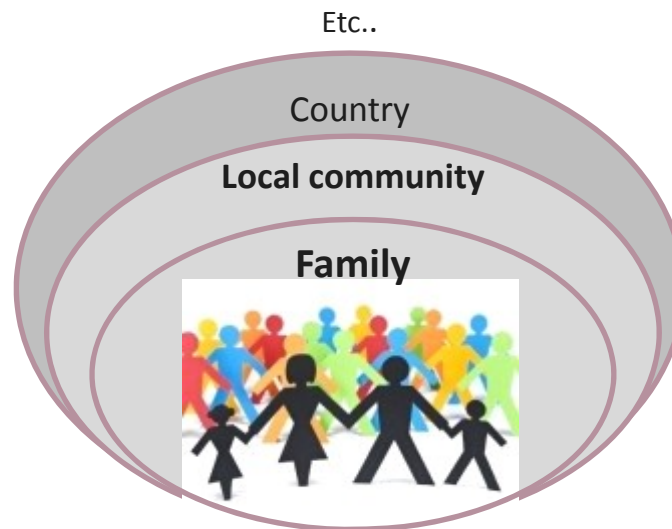


Human behavior



Right | wrong → context: culture, law, trust, wealth, ...

- Sometimes no choice
- Self-interest is common behavior



Water safety programme

60% NL prone to flooding → water safety is huge public task

Dike reinforcement programme:

- Every ~5 years update boundary conditions and all (primary) dikes and structures are tested on height and stability / strength
- 2001 and 2006 ~ 370 km failed → subsidy for reinforcement
- 89 projects, 11 Water boards
- 3 Billion Euro, ~200 – 400 MEuro/year
- Finished in 2017

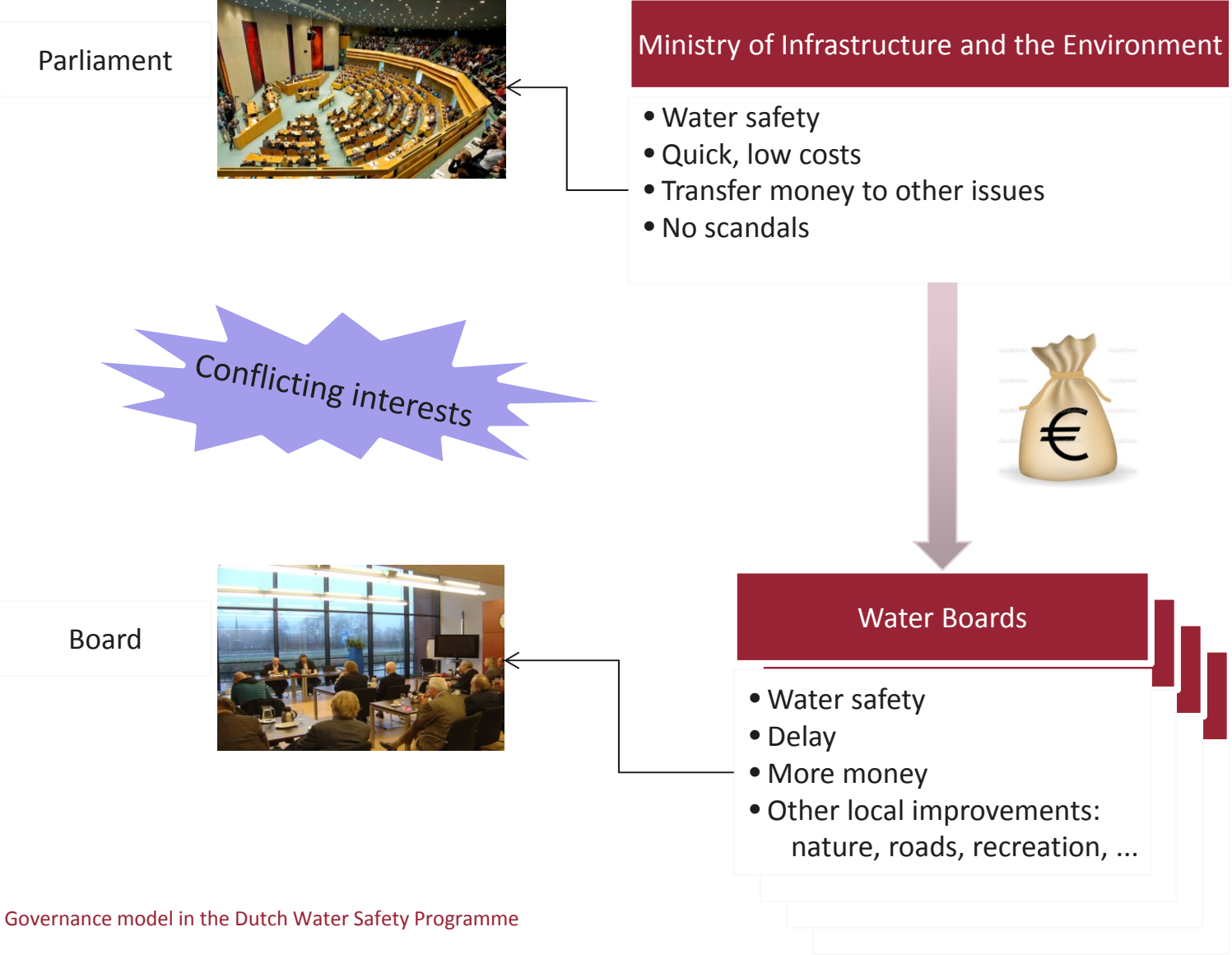
→ Infrastructure project



Policy making → Planning and budget → Tendering → Construction → Maintenance



Sharing resources: politics



Governance model



Ministry of Infrastructure and the Environment

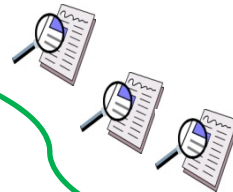
- Policy
- Law and regulation
- Budget

DG Public Works and Environment



Programme Bureau

- Provide subsidy: sober, robust, expedient
- Fair share for all Water Boards
- Audit project management, procurement
- Monitor progress



Water Boards

- Project management: scope, time, money, risks
- Tendering to design and build
- Maintenance



Conclusion

Programme bureau:

- Independent, 'referee'
- Public officials and consultants
- No political interests
- Transparant
- Accountable
- Bureaucratic...
- → no incentives for corruption

**The chosen governance model
helps to move towards integrity**



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Twynstra Gudde *Anders denken, gewoon doen*